

May 15, 2023

T&D United Capital Co., Ltd.  
President: Tomoyasu Isobe**Notice of the change in the Board of Directors**

T&D United Capital Co., Ltd. (President: Tomoyasu Isobe), a member of T&D Insurance Group has decided to change its Board of Directors as follows:

## 1. Candidates of New Directors

[Effective as of June 16, 2023]

New Post	Current Post	Name
Director and Executive Officer	Executive Officer and the General Manager of Business Development Department of T&D Holdings, Inc.	Masaharu Kinoshita
Director (part-time)	The General Manager of Risk Management Department of T&D Holdings, Inc.	Hiroataka Oda
Director (part-time)	CEO of T&D United Capital North America Inc.	Takayuki Hanao

Notes:

1. The Candidates of New Directors are scheduled to be appointed subject to the resolution of the ordinary general meeting of shareholders to be held on June 16, 2023.
2. Mr. Oda is also a Candidate of New Director (part-time) of Pet & Family Insurance Co., Ltd. scheduled to be appointed subject to the resolution of its ordinary general meeting of shareholders to be held on June 27, 2023.

## 2. Retiring Director

[Effective as of June 16, 2023]

Current Post	Name
Director (part-time)	Hideki Tanaka

Notes:

1. Mr. Tanaka will retire as Director at the close of the ordinary general meeting of shareholders to be held on June 16, 2023.
2. He continues to serve as the General Manager of Group Planning Department of T&D Holdings, Inc. and Director (part-time) of Pet & Family Insurance Co., Ltd..

[Contact Information]

T&amp;D United Capital Co., Ltd. Corporate Department TEL +81-3-3272-6864

[Reference]

**The Board of Directors and Officers**

[As of June 16, 2023]

<i>Representative Director and President</i>	<i>: Tomoyasu Isobe</i>
<i>Director and Executive Officer</i>	<i>: Hideki Matsukura</i>
<i>Director and Executive Officer</i>	<i>: Masaharu Kinoshita</i>
<i>Director (part-time)</i>	<i>: Yoshihisa Tanaka</i>
<i>Director (part-time)</i>	<i>: Hirotaka Oda</i>
<i>Director (part-time)</i>	<i>: Takayuki Hanao</i>
<i>Audit &amp; Supervisory Board Member</i>	<i>: Takashi Ikawa</i>