

May 15, 2026

T&D United Capital Co., Ltd.
President: Tomoyasu Isobe**Announcement of Change in Directors**

T&D United Capital Co., Ltd. (President: Tomoyasu Isobe), a member of T&D Insurance Group hereby announces that it has resolved the change to its Board of Directors as follows:

[Effective as of June 10, 2026]

Current Post	Name
Director (part-time)	Yoshihisa Tanaka

Notes:

Mr. Tanaka will retire as a Director at the conclusion of the ordinary general meeting of shareholders to be held on June 10, 2026.

[Contact Information]

T&D United Capital Co., Ltd. Corporate Department TEL +81-3-3272-6864

[Reference]

The Board of Directors and Officers

[As of June 10, 2026]

<i>Representative Director and President</i>	<i>: Tomoyasu Isobe</i>
<i>Director and Managing Executive Officer</i>	<i>: Masaharu Kinoshita</i> <i>(Head of Business Development Department)</i>
<i>Director and Managing Executive Officer</i>	<i>: Takayuki Hanao</i> <i>(CEO of T&D United Capital North America, Inc.)</i>
<i>Director and Managing Executive Officer</i>	<i>: Hideki Tanaka</i> <i>(CEO of T&D United Capital Europe GmbH)</i>
<i>Director and Executive Officer</i>	<i>: Akira Ikawa</i> <i>(Head of Corporate Department)</i>
<i>Director (part-time)</i>	<i>: Iwao Kanazawa</i>
<i>Audit & Supervisory Board Member</i>	<i>: Takashi Ikawa</i>
<i>Executive Officer</i>	<i>: Tatsuya Ishikawa</i> <i>(Head of Risk Management Department)</i>